Small and micro entrepreneurs in small towns and rural water service delivery: Prospects & Challenges in Bangladesh and beyond

Digbijoy Dey, Shiny Saha IRC International Water and Sanitation Centre, The Netherlands

Global South Academic Conclave on WASH and Climate 2025

21st - 23rd February 2025, Ahmedabad





Gates Foundation

viega foundation

Objective

- Locate the private sector in water service delivery in the small towns and rural areas of Bangladesh
- Identify enablers/ challenges for the private sector in sustaining their business



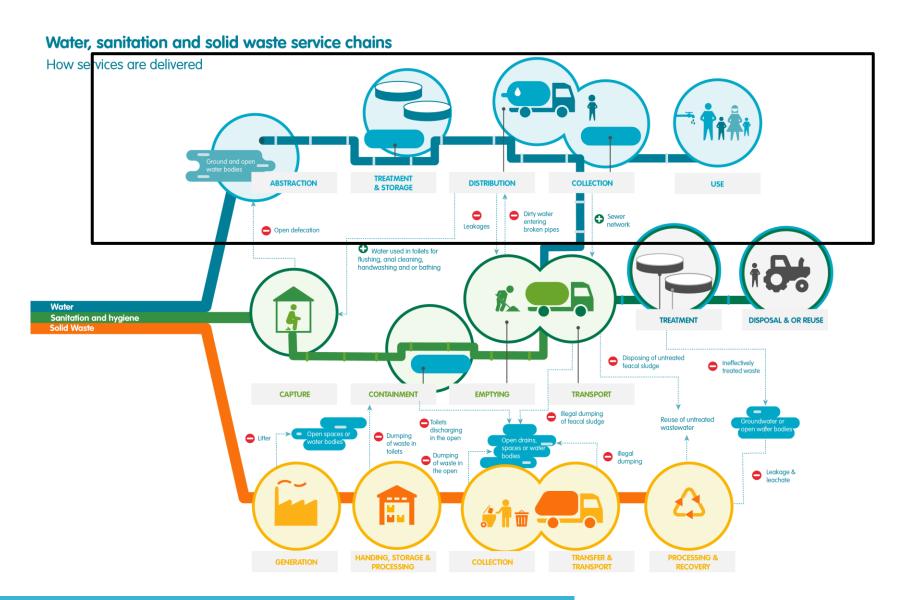
Methodology

Qualitative study

- Review of secondary literature.
- Key personal interviews (KII) with sector actors and experts
- Focus group discussion for validation of the findings

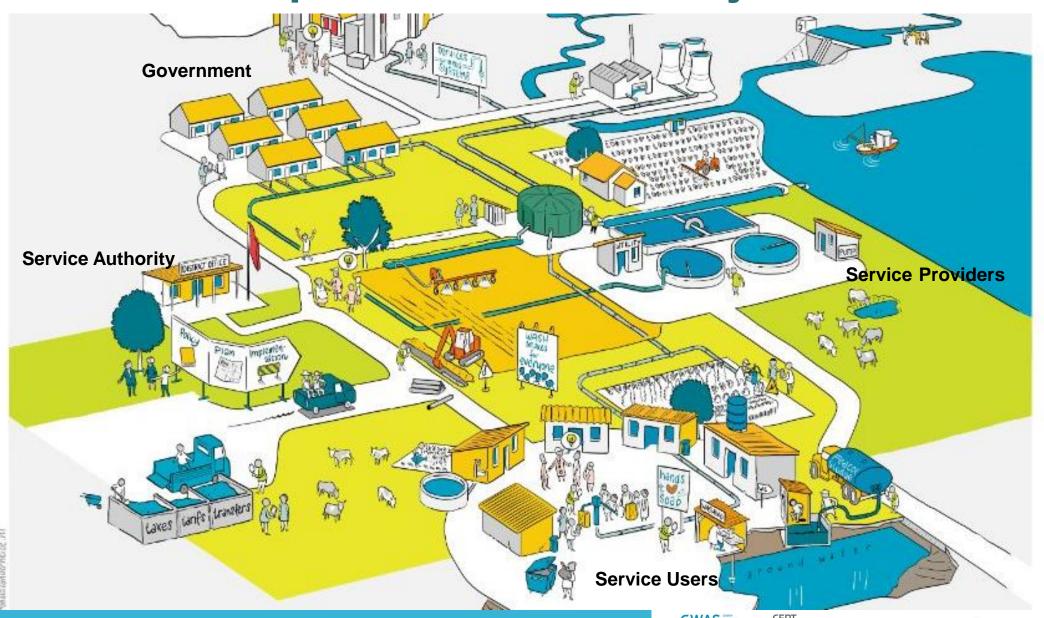


WASH Service Chain





Multiple Actors in the WASH system



Different actors in drinking water service delivery chain in small towns and rural areas

	Abstraction, Treatment and Storage	Distribution	Collection	Use	Treatment and reuse
HHs	 Invest in case of Self-supply Pay tariff-for service delivery 	Invest in case of self-supplyPay for service	 (Invest in Storage) Pay for service	Consumption	Household level treatment and reuse
Govt/ Local Govt	 Develop policy Develop action plans Infrastructure Finance 	 Set standards Support poor households Monitor progress Infrastructure 	Set standardsMonitor compliance	Set standards	 Set standards Monitor compliance Finance and operate facilities Infrastructure
Private sector	 Innovate technologies (Retail, Promotion & marketing) 	 Innovate technologies / delivery models Manufacture goods (pipes, jars, vans) Provide goods and services 	• Innovation (taps, faucets)	Quality control	Construct facilitiesProvide services



Water Service delivery model in small towns and rural areas in

Bangladesh

 Municipal piped water system

• Self-supply

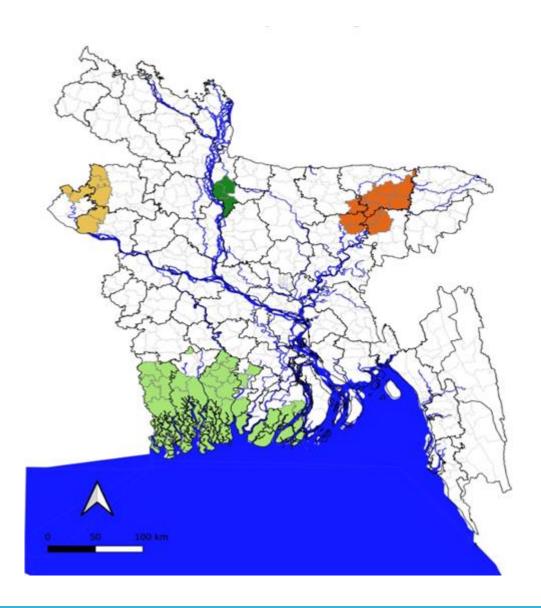
• Private water entrepreneurs







The Opportunity



- About 40 sub-districts of 5 coastal districts are highly affected by salinity intrusion in ground and surface water
- An ecosystem of private entrepreneur managed water treatment and vending system has developed in these areas
- The ecosystem includes treatment, technology innovation, repair and spare parts supply chain
- The water tariff ranges from 0.5 bdt to 2 bdt per litre, depending on the water treatment technology and vending system



Recognition

- The National Strategy for Water Supply and Sanitation 2021 of Bangladesh has emphasized the importance of private sector involvement in drinking water and sanitation service delivery.
- The Operation and Maintenance Guideline for Water Supply and Sanitation-Rural Areas (2012) also suggests private sector involvement



Challenges

- Small and micro water entrepreneurs in water sector are **not recognised** as a proper service sector in the country
- Without recognition, they **cannot access finance** from formal banking sector.
- So, entrepreneurs rely on **microfinance or informal sources for investment**

- Microentrepreneurs lack business literacy, which hinders them from starting the business with long-term planning
 - There is no specialized training (vocational or business) available for private water entrepreneurs that can help them institutionalize the business.
 - Private entrepreneurs do not scan the market methodically before starting the business. Most of the private water entrepreneurs have dived into this business for quick return.
 - Sometimes there is competition between public and private service leaving some areas unserved
- As per the local government act of 2009, the Local Government Institutes are authorized to **regulate** these private sector players. But often they do not have the capacity to regulate these private players.



References/further reading

- Market-Based Sanitation :: IRC
- Role of private sector in universal access to sanitation :: IRC
- REGULATING URBAN SANITATION TO PREVENT INTEGRITY FAILURES
- Learnings from the WASH SDG WAI sub-programme in Bangladesh :: IRC
- Rethinking private sector participation in the water sector :: IRC





Questions

- How could the private sector address the existing challenges, how could we enable them to function?
 - Equity in water services
 - Contaminants and climate change
- What could be the future role of the private sector in drinking water service delivery?



Thank You

Global South Academic Conclave on WASH and Climate 2025





Gates Foundation

viega foundation

